



TEXAS A&M UNIVERSITY

MICHAEL K. YOUNG
President

April 13, 2018

Professor Yu Zhigang
President
Ocean University China

Dear President Yu Zhigang,

Greetings from Texas A&M University. I want to express my deepest gratitude for the continued beneficial partnership between our two great universities. The development of collaborative research, joint degree programs and student exchange has been a hallmark of our partnership since the 1990s and will continue well into the future.

Unfortunately, as you know, we will be unable to renew our agreement with the Chinese Language Council International (Hanban) grant program that established Confucius Institute at Texas A&M University that has been only one element in the collaboration between our two universities.

I believe, and hope you will agree, that the partnership between our two great universities is broader and deeper than any one grant alone. I am committed to the continued enhancements of our research collaborations, the success of the joint degree program, and student and faculty exchange. I am pleased by the progress of our joint taskforce created during your visit to Texas A&M University in 2016. Under the Co-leadership of Dr. Jack Baldauf and Xiaopei Lin, I believe even more collaborations will be forged and our partnership will be stronger.

I particularly want to note the high quality service and contributions of Zhou Hong, Chinese Director, Yang Qian, instructor and Zhao Hailing, instructor who have been at Texas A&M University over the last few years. They have built strong ties with our students and our communities.

I look forward to a long lasting and impactful relationship with Ocean University for our faculty, students and people of our countries.

All my best and I hope to see you again soon.

Warmest regards,

A handwritten signature in black ink, appearing to read 'Michael K. Young', written in a cursive style.

Michael K. Young