

# BET Open House



## Fiscal Year 2023 Budgeting for Equity Training

[www.sanantonio.gov/Equity](http://www.sanantonio.gov/Equity)

# INTRODUCTIONS + OPENING

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Please write your name and department in the chat!

## Opening Question

Is this your first time  
participating in the budgeting  
for equity process?

# AGENDA



## Introductions + Opening FY 2023 BET Overview

- BET Goals
- Completion Process
- Technical Assistance and Support
- BET Questions
- Program Inventory

## Closing



# OFFICE OF EQUITY STAFF



- **Deedra Keys-Switzer,  
Equity Manager**
- **Quinzy Johnson,  
Equity Manager**

# Office of Equity

A Citywide Office whose purpose is to:

- **Normalize** concepts of social justice within city government;
- **Organize** staff around advancing equity in their Departments, and
- **Operationalize** equitable policies, programs and procedures within city government.





# EQUITY DEFINED



Equity means **just and fair opportunities and outcomes** for all people.

- ✓ Equity accounts for the different histories, challenges, and needs of the people we serve in our **policy-making, service delivery, and distribution of resources.**
- ✓ Equity is achieved when **one's identity cannot predict one's outcomes.**
- ✓ Equity is **data-driven**, addresses the **root causes**, **proactive** and **people-centered.**

## Equality



## Equity

# EQUALITY VERSUS EQUITY



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# Equity = Improves Outcomes and Opportunities



Acknowledging our History  
*Root Causes*

The Status of Women in San Antonio

The Status of Poverty in San Antonio

Racial Equity Indicator Report

San Antonio LGBTQ+ 2020 Survey



Centering Most Impacted  
*Holistic approach to strategies*

Equity Data-Driven  
*Ask a different set of questions*





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# FY 2023 BET OVERVIEW



# STREET MAINTENANCE

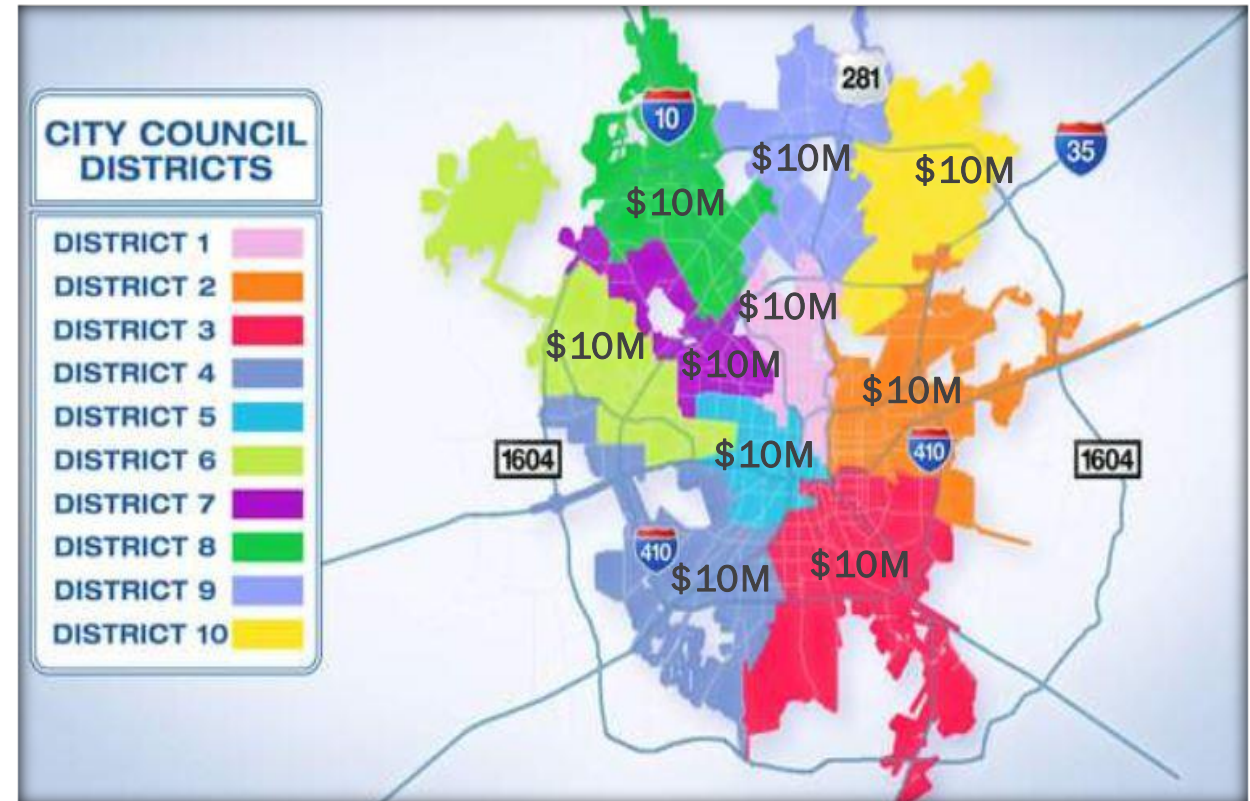


## Before Fiscal Year 2018

- Approximately \$100 Million to spend on street maintenance Citywide per year
- Rough Proportionality: Allocate the same amount per district (10 districts = \$10M each)

### Question:

Is this an equality approach or an equity approach?



# BUDGETING FOR EQUITY



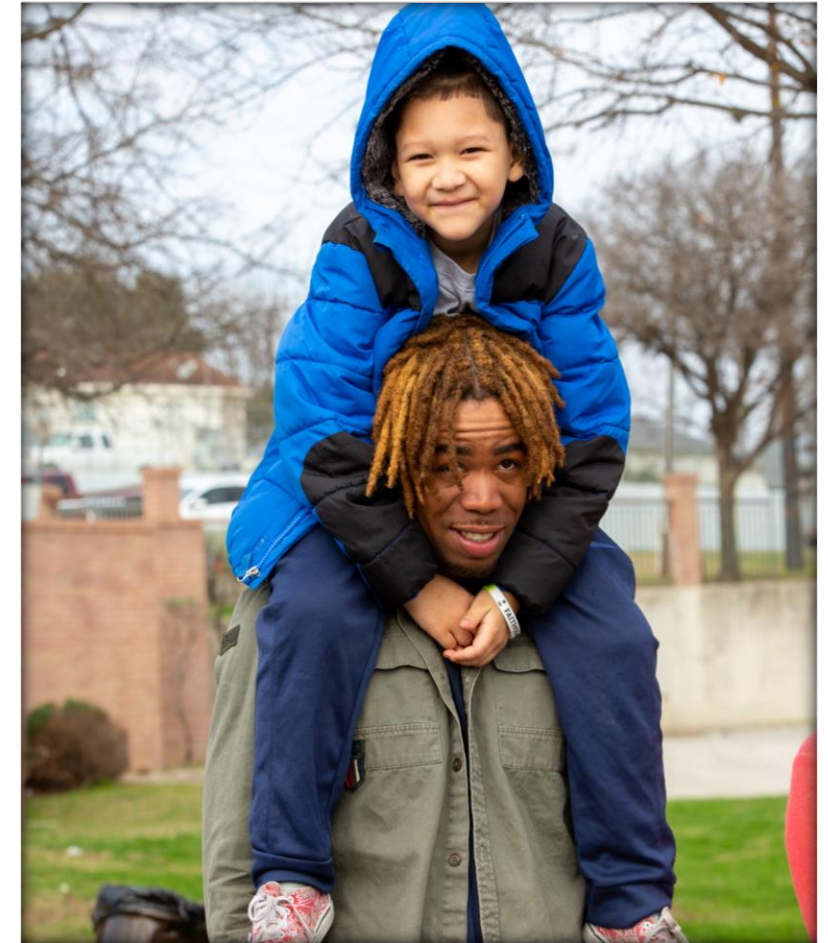
- Integrates explicit considerations of racial, gender and economic equity into Departments' budgets
- Uniform tool provides a structured way to apply equity concepts to resource allocation
- As both a product and a process, guides City Departments on how their budgets benefit **communities of color, women, and low-income communities**



# BUDGETING FOR EQUITY GOALS



1. Analyze the Department's overall approaches to funding equity efforts.
2. Identify which programs apply an equity approach in the allocation of funds.
3. Describe the intended benefits of budget allocations on communities of color, low-income communities, and women.
4. Ensure that programs, projects, plans and investments help to reduce disparities experienced by the City's most marginalized community members.



# FY 2023 BUDGET EQUITY TOOL



A set of **5 or 6 questions** intended to guide City Departments in assessing how their budgets could potentially benefit communities....

...specifically, **communities of color, women, and low-income communities**



# CHANGES IN THE FY 2023 BET



## FY 2023 Budget Equity Tool Modifications

- Adding gender as an equity dimension in the tool.
- Accounting for equity efforts commitments made by Departments in the previous fiscal year.
- Expanding on how equity is embedded in departmental programs.
- Adjusting BET questions for administrative departments

# BET COMPLETION PROCESS



1. BET questions are embedded into OMB's budget packet (program inventory form)
2. Budget instructions, memos, and deadlines managed by OMB.
3. Departments will submit all budget documents directly to OMB.
4. Office of Equity will provide technical assistance and will coordinate with Department's CEC member(s).



# BET MANUAL



1. Overview of Budgeting for Equity
2. Description of BET Process
3. FY 2023 BET Questions

## Appendixes

- FY 2022 BET Programmatic Highlights
- Equity Data Tools and Resources
- Glossary of Equity Terms





# QUESTIONS 1 AND 2



Describe how your department allocated resources in support of equity commitments made in the FY 2022 Budget Equity Tool.

Describe how your budget allocates funds in ways to advance racial, gender and economic equity. Consider a global view in how funds are allocated **to reduce disparities and improve outcomes for low-income communities, women, and communities of color.**



**Note:** All departments will be required to respond to these questions

# QUESTION 2 EXAMPLES



Investing staff time and resources to support equity trainings

Resources towards supporting partnerships with CBOs that serve low-income communities of color

Facilitating equity and implicit bias trainings for delegate agencies, boards, and commissions

Investing staff time to review Departmental hiring policies and practices that may reduce barriers for employment

Identifying alternative funding sources for new affordable housing developments

Providing additional opportunities for professional development for entry level workers

Investing resources in developing equity tools and metrics to determine impact of multiple programs

Supporting a Department Equity Committee with resources to evaluate policies, plans, and procedures

Funding or repurposing staff to lead equity work within the Department

Waiving/reducing/restructuring fees (not attached to a specific program) for low-income residents

Creating equitable funding criteria/matrixes for multiple programs

Increasing funding for translation and interpretation services

# QUESTIONS 3-6: PROGRAM-SPECIFIC BUDGETS



## Note:

Most departments will be required to respond to these questions for every programmatic area.

3. Does this program apply an equity approach (equity atlas, scorecard, or criteria) in the allocation of funds? (Yes/No)
4. (If yes): Please describe how the program applies an equity approach.
5. (If yes): What specific racial, gender, and/or economic inequities in San Antonio does this program intend to address/reduce?
6. (If yes): What metrics will the Department use to evaluate or assess the program's impact on low-income communities, women, and communities of color?

# QUESTIONS 3-5: PROGRAM-SPECIFIC BUDGETS



## Note:

Administrative departments indicated below will be required to respond to these questions for every programmatic area.

**Building and Equipment Services, City Auditor, City Clerk, Finance, Human Resources, ITSD, City Attorney's Office, City Manager's Office, Office of Management & Budget, and Risk Management**

3. Does this program apply an equity approach (equity atlas, scorecard, or criteria) in the allocation of funds? (Yes/No)
4. (If yes): Please describe how the program applies an equity approach.
5. (If yes): How will the department evaluate or assess the program's impact on low-wage employees, women, and staff of color?

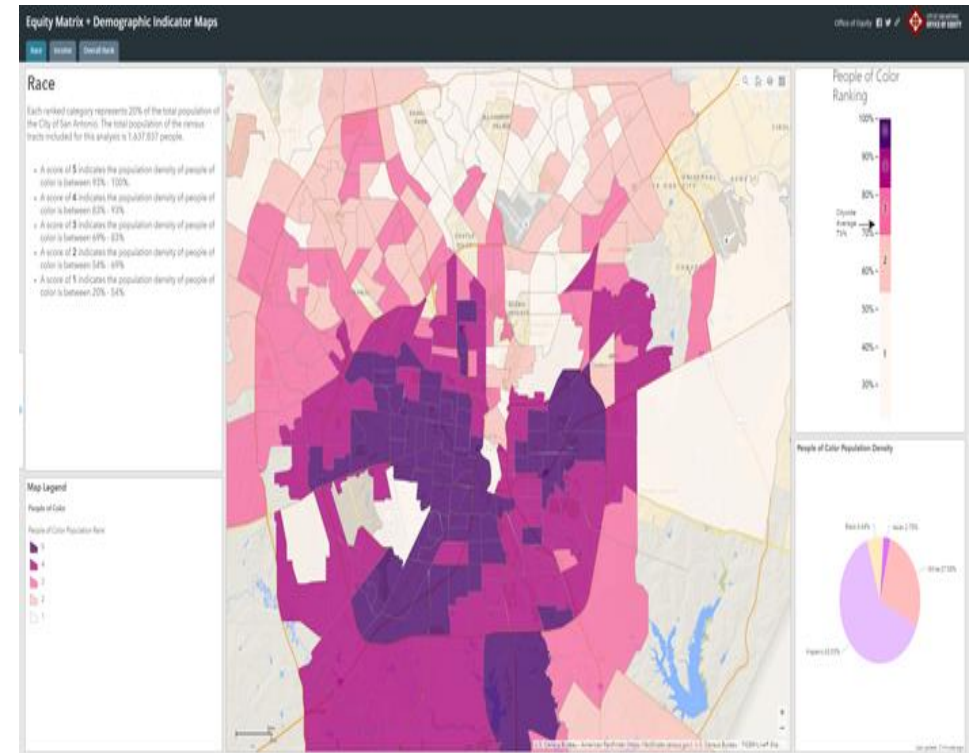
# APPLYING AN EQUITY APPROACH



**EQUITY APPROACH:** A critical thinking approach to addressing racial, gender and economic disparities by evaluating burdens, benefits, and outcomes for underserved communities.

**EQUITY SCORECARD:** An equity scoring process that can be used to help rank lists that relate to projects, programs and even procedures.

**EQUITY ATLAS:** An interactive tool and set of maps with demographic indicators such as race, income, education and language by census tracts.



# DATA TOOLS AND RESOURCES



## COSA/Office of Equity Tools

1. Equity Atlas
2. Racial Equity Indicator Report
3. Status of Women in San Antonio

## San Antonio Nonprofit Organizations

4. SA2020 Community Dashboard
5. Community Information Now
6. State of the African American Community in San Antonio and Bexar County
7. Strengthening Colors of Pride Survey

## PolicyLink

8. National Equity Atlas



## Programs

Reduce specific racial and economic inequities through programmatic funding allocations

# METRICS



How will we know if residents are better off?

- Move beyond measuring effort to measuring effect.

Performance Metrics (# or % change in):

**B**ehavior

**A**ttitude

**C**ircumstance

**K**nowledge

**S**kills



## Evaluation

Evaluate the equity impacts of your programs



# **FY 2023 Program Inventory & BET DFA Training**

Craig Dudek  
Office of Management and Budget



# CLOSING

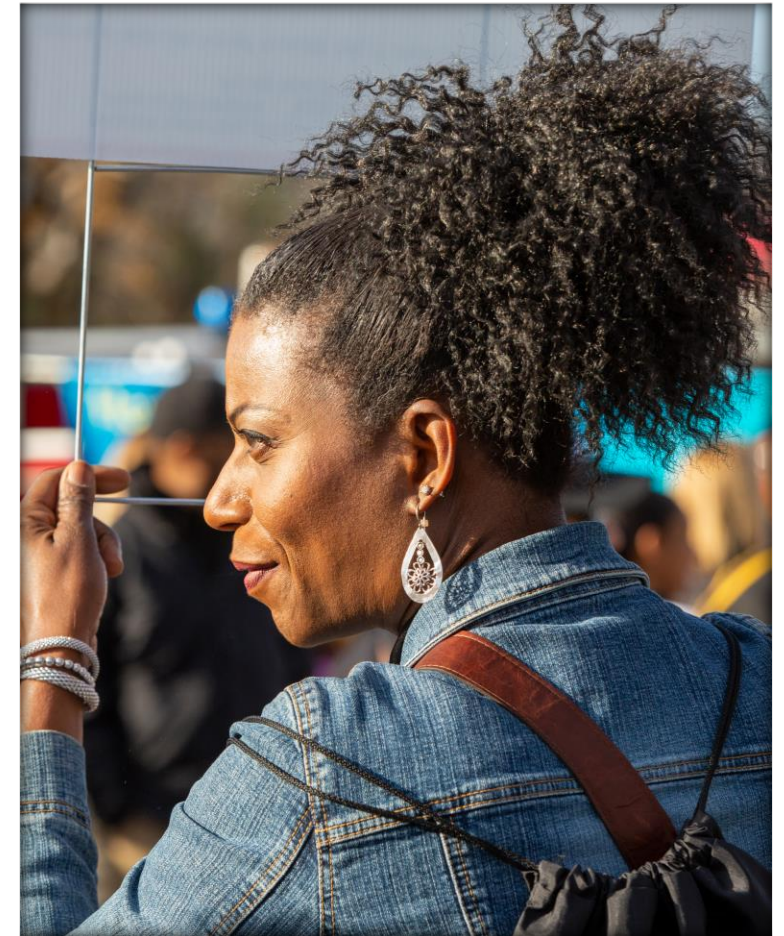


The budget is a moral document.

Equity works best when practices, principles and procedures are embedded in each Department, ***and equity efforts are funded.***

“City budgets are important places to prioritize racial equity through targeted investment. Acknowledging inequities and race-based root causes allows cities to make revenue, procurement, and contract decisions intended for improving local governance.”

- National League of Cities



# Questions and Answers





**THANK YOU!**

**OFFICE OF EQUITY**