



GOVERNOR GREG ABBOTT

## STATE APPOINTMENT DISCLOSURE FORM

[Note: This form should be completed and signed by the appointee no later than the 14th day after the date the public official is appointed or confirmed by the Senate, if nominated during a legislative session.]

Kezeli Wold

(Print Name)

Commissioner DFPS

(Board Appointment)

The Public Information Act allows employees, public officials and former employees and officials to elect whether to keep certain information about them confidential. Unless you choose to keep it confidential, the following information about you may be subject to public release if requested under the Texas Public Information Act. Therefore, please indicate whether you wish to allow public release of the following information.

## Public Access?

No  Yes [ ] Home AddressNo  Yes [ ] Home Telephone NumberNo  Yes [ ] Social Security NumberNo  Yes [ ] Information that reveals whether you have family members

(Signature)

12/12/2022

(Date)

Please return **SIGNED** form to:

Governor's Appointments Office

P.O. Box 12428

Austin, Texas 78711

Fax: (512) 475-2576

Email: [ServingTexas@gov.texas.gov](mailto:ServingTexas@gov.texas.gov)



GOVERNOR GREG ABBOTT

December 16, 2022

Mr. Kezeli A. "Kez" Wold  
[REDACTED]

Dear Mr. Wold:

Congratulations on your recent appointment. Thank you for your willingness to serve Texas as my appointee. Your knowledge and experience will be invaluable as the Commissioner of the Department of Family and Protective Services.

I look forward to working with you to ensure the future remains bright for Texas.

Sincerely,

A handwritten signature in black ink that reads "Greg Abbott".

Greg Abbott  
Governor

GA:pv



GOVERNOR GREG ABBOTT

November 28, 2022

The Honorable John B. Scott  
Secretary of State  
Capitol Station  
Austin, Texas 78711

Dear Mr. Secretary:

Please be advised that I am making the following appointment as the **Commissioner of the Department of Family and Protective Services** for a term to expire August 31, 2023:

Kezeli A. "Kez" Wold  
New Braunfels, Texas  
*(replacing Jaime D. Masters of Round Rock whose term expired)*

Please issue a commission to this appointee as soon as he qualifies.

Sincerely,

A handwritten signature in black ink that reads "Greg Abbott".

Greg Abbott  
Governor

GA:pv



**GOVERNOR GREG ABBOTT**  
**OFFICE OF THE GOVERNOR**  
**APPOINTMENT APPLICATION**

11.27.22

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NOV 27 2022

Appointments

**1. Personal Information**

**2. Photograph**

|   |  |                              |   |
|---|--|------------------------------|---|
| Full Legal Name <b>Kezeli Andrew Wold</b> |  |                              | (Photo may be attached as a separate attachment/document) |
| Preferred Name <b>Kez Wold</b>            |  |                              |   |
| Spouse's Name [REDACTED]                  |  |                              |   |
| Physical Home Address [REDACTED]          |  |                              |   |
| City, State Zip [REDACTED]                |  |                              |   |
| Mailing Address [REDACTED]                |  |                              |   |
| City, State Zip [REDACTED]                |  |                              |   |
| County<br><b>Comal</b>                    | Work Telephone<br><b>512-289-8518</b>  | Home Telephone<br>[REDACTED] | State Senator<br><b>Donna Campbell</b>                    |
| Cellular<br>[REDACTED]                    | Preferred E-mail Address<br>[REDACTED] |                              |   |
| Secondary E-Mail Address (if applicable)  |  |                              |   |
|   |  |                              | State Representative<br><b>Kyle Biederman</b>             |

**3. State Board(s), Commission(s), Task Force(s) or Areas of Interest to You:**

*The list of all entities to which the Governor makes appointments and areas of interest may be found at: <https://gov.texas.gov/organization/appointments/positions>. If you are applying for a judicial or district attorney appointment, please list the position below.*

|   |  |
|---|--|
| <b>Department of Family and Protective Services</b> |  |
|   |  |
|   |  |
|   |  |

**4. Employment Information**

|   |   |  |
|---|---|--|
| Employer<br><b>Texas Department of Family and Protective Services</b>   | Employer's Address<br><b>4900 N. Lamar Blvd<br/>Austin, Texas<br/>78751</b> | Present Job Title<br><b>Associate Commissioner for APS</b> |
|   |   | Profession<br><b>Administration</b>                        |
| Present Job Description<br>As Associate Commissioner for Adult Protective Services (APS) I provide leadership and oversight for a statewide program charged with investigating and providing services to address valid findings of abuse, neglect, and exploitation of persons with disabilities over the age of 18 or any persons over the age of 65 in the State of Texas. The Associate Commissioner represents APS on the DFPS Executive Team, with DFPS Council, and at the Texas Legislature. The Associate Commissioner provides strategic direction to the APS program and manages the appropriated budget for the program. |   |  |

Name **Kezeli Wold**

**5. Education/Training**

| Type of School | Name and Location of School           | Year Graduated | Degree and Field of Study        |
|----------------|---------------------------------------|----------------|----------------------------------|
| High School    | Victoria High School, Victoria, Texas | 1987           | HS Diploma                       |
| Undergraduate  | Texas Lutheran College                | 1991           | BA Political Science             |
| Graduate       | Texas State University                | 2010           | Masters in Public Administration |
| Other          |                                       |                |                                  |

**6. Employment History**

| Employer                            | Position                   | Dates     | Location        |
|-------------------------------------|----------------------------|-----------|-----------------|
| Martin Luther Homes                 | Home Manager               | 1991-1996 | Seguin, Texas   |
| Department of Family and Protective | Child Protective Services  | 1996-1999 | Gonzales, Texas |
|                                     | APS (various)              | 1999-2017 | Austin, Texas   |
|                                     | APS Associate Commissioner | 2017-2022 | Austin, Texas   |

**7. References**

| Name            | Employer       | City               | Telephone    | Relationship |
|-----------------|----------------|--------------------|--------------|--------------|
| Karl Urban      | WRMA           | Austin, Texas      | 512-589-8187 | Former       |
| Hank Whitman    |                | Floresville, Texas | 210-355-0888 | Prior DFPS   |
| Beth Engelking  | Retired        | Austin, Texas      | 512-833-5755 | Former APS   |
| Jennifer Spoeri | National Adult | Philadelphia,      | 267-496-0439 | Executive    |
|                 |                |                    | -            |              |

**8. Professional Memberships (including any state bar memberships)**

| Organization                                   | Title/Position          | Current/Former |
|--|-------------------------|----------------|
| National Adult Protective Services Association | Regional Representative | Current        |
|  |                         |                |
|  |                         |                |
|  |                         |                |

**9. Volunteer Participation**

| Organization | Title/Position | Current/Former |
|--------------|----------------|----------------|
|              |                |                |
|              |                |                |
|              |                |                |
|              |                |                |

**10. Military Service**

Are you or have you ever been a member of the Armed Forces of the United States:  Yes  No

| Branch | Dates of Service | Type of Discharge |
|--------|------------------|-------------------|
|        |                  |                   |
|        |                  |                   |

Name **Kezeli Wold**

**11. Social Media Information**

Do you use, or have you ever used, any of the following? If "yes," provide additional information.

|           |   |                             |
|-----------|---|-----------------------------|
| Facebook  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | Username <b>Kezeli Wold</b> |
| Twitter   | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | Handle <b>@kez</b>          |
| Instagram | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | Username                    |
| LinkedIn  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | Profile <b>kezeli wold</b>  |

**13. Miscellaneous Information**

*Note: "Material interest" is defined as (a) serving on the governing board of directors or (b) a ten (10) percent or greater ownership. This does not apply to any mutual funds in which you do not exercise authority in investment decisions.*

Have you filed federal income tax returns for the past five (5) years? If no, give details.  Yes  No

Are you, your spouse, or any company in which you have a material interest currently delinquent in any local, state or federal taxes? If yes, give details.  Yes  No

Have you ever defaulted on a personal, business or student loan? If yes, give details.  Yes  No

| Type of Loan | Date | Details |
|--------------|------|---------|
|              |      |         |

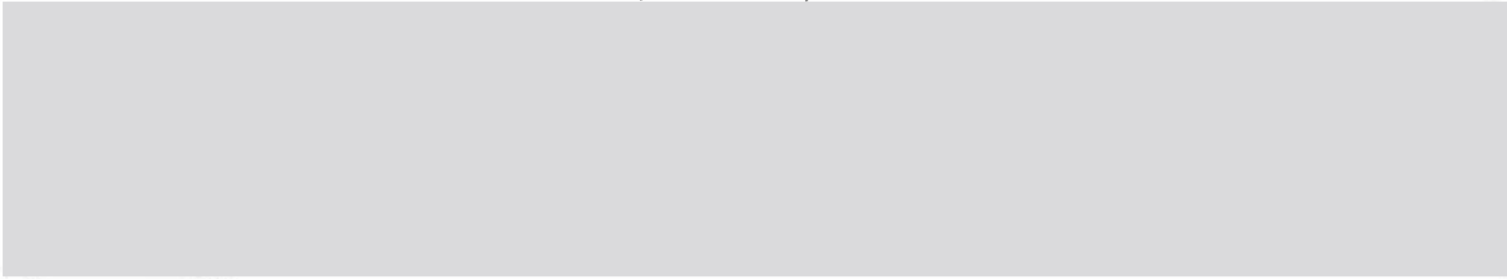
Have you, your spouse, or any company in which you have a material interest or of which you have been an officer or principal been involved in any bankruptcy proceeding? If yes, give details including dates.  Yes  No

Do you currently serve, or have you ever served, on any local, state or federal government board, commission or committee or in any elected or appointed office?  Yes  No

| Entity | Position | Dates | Compensated (Y/N) | Reimbursed (Y/N) |
|--------|----------|-------|-------------------|------------------|
|        |          |       |                   |                  |
|        |          |       |                   |                  |
|        |          |       |                   |                  |

Name **Kezeli Wold**

**13. Miscellaneous Information (Continued)**



Do you or your spouse have any material interest in, or are either of you employed by, any company that does business with or receives funds from the State of Texas?  Yes  No

If yes, give full name and details:

| Name of Company | Details |
|-----------------|---------|
|                 |         |
|                 |         |



Have you or your spouse ever been registered as a lobbyist or received compensation to represent someone before a local, state, or federal government?  Yes  No

| Self or Spouse | Entity Represented | Entity Lobbied | Dates |
|----------------|--------------------|----------------|-------|
|                |                    |                |       |
|                |                    |                |       |

Have you, your spouse, or any company in which you or your spouse have a material interest been party to litigation? If yes, give details.  Yes  No

In the last five years, have you, or any company in which you have a material interest, been licensed by a Texas state agency? If yes, give details.  Yes  No

| Agency | Type of License | License # | Expiration |
|--------|-----------------|-----------|------------|
|        |                 |           |            |
|        |                 |           |            |

Have you ever been delinquent in child support payments? If yes, give details.  Yes  No

Not Applicable

Name **Kezeli Wold**

**13. Miscellaneous Information (Continued)**

To the best of your knowledge, has any federal, state or local law enforcement or regulatory agency (on behalf of itself or any other person or entity) filed or investigated any grievance or complaint against you, your spouse, or an entity in which you have a material interest? If yes, give details and disposition (investigated, dismissed, reprimanded)  Yes  No

| Agency | Date | Details and Disposition |
|--------|------|-------------------------|
|        |      |                         |
|        |      |                         |

To the best of your knowledge, have you, your spouse, or any company in which you have a material interest been investigated, reprimanded, fined or suspended from doing business with any state or federal agency? If yes, give details and disposition (investigated, reprimanded, fined, suspended)  Yes  No

| Agency | Date | Details and Disposition |
|--------|------|-------------------------|
|        |      |                         |
|        |      |                         |

Have you ever been convicted in a criminal proceeding (excluding traffic violations), placed on probation, required to perform community service, or had a criminal proceeding disposed of by pre-trial diversion, deferred prosecution, deferred adjudication, or some similar proceeding?  Yes  No

If yes, list the charge, the date of the offense, the city and/or county and state in which it allegedly occurred, and the disposition thereof.

Public Intoxication, circa 1989-1990, Guadalupe County, Texas. Pled no-contest.



**14. Certification**

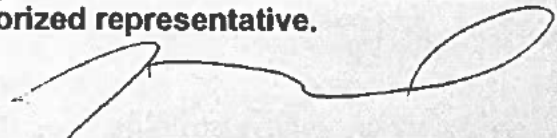
|  |  |
|--|--|
| Full Legal Name <b>Kezeli Andrew Wold</b>  |  |
| Date of Birth  | Driver License or DPS ID#              |
| Are you a U.S. Citizen? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No  | Place of Birth <b>Zor-zor, Liberia</b> |
| Date of naturalization (if not a citizen upon birth) / /   |  |
| Ethnicity: (optional; check all that apply) <input checked="" type="checkbox"/> White <input type="checkbox"/> African American <input type="checkbox"/> Native American   |  |
| <input type="checkbox"/> Hispanic <input type="checkbox"/> Asian American <input type="checkbox"/> Native Hawaiian or Other Pacific Islander <input type="checkbox"/> Two or More Races <input type="checkbox"/> Other |  |

**Notes:**

- Appointment to a Board or Commission may require the annual filing of a Personal Financial Statement (PFS) Form with the Texas Ethics Commission.
- A resume must be attached in order for this application to be considered complete.
- All current and former attorneys must also complete the State Bar and Judicial Conduct Release Form.
- Judicial and district attorney candidates must also complete the Judicial Questionnaire and the State Bar and Judicial Conduct Release Form.
- Any information provided on the application or attached may be subject to the Texas Public Information Act. This means that an individual requesting copies of the information in your file may be provided access to that information.

**CERTIFICATION OF APPLICANT**

I hereby certify that the foregoing and any attached statements are true, accurate and complete. I agree that any misstatement, misrepresentation, or omission of a fact may result in my disqualification for appointment. I assign and hereby give the Office of the Governor full authority to conduct background investigations pertinent to this application. I specifically authorize the Texas Department of Public Safety to conduct a background investigation and to disclose the results of that investigation to the Governor or his authorized representative.



Applicant's Signature

11/26/22

Date

**Submit by ONE of the following:**

Appointments Staff (512) 475-2576 fax  
Office of the Governor  
PO Box 12428  
Austin, Texas 78711


ServingTexas@gov.texas.gov (with signed signature page)



**GOVERNOR GREG ABBOTT**  
**OFFICE OF THE GOVERNOR**  
**APPOINTMENT APPLICATION**

N11.26.22  
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 Appointments

**1. Personal Information**

|   |                                     |                           |   |
|---|-------------------------------------|---------------------------|---|
| Full Legal Name Stephanie Barbara Muth              |                                     |                           |  |
| Preferred Name Stephanie                            |                                     |                           |   |
| Spouse's Name [REDACTED]                            |                                     |                           |   |
| Physical Home Address [REDACTED]                    |                                     |                           |   |
| City, State Zip [REDACTED]                          |                                     |                           |   |
| Mailing Address [REDACTED]                          |                                     |                           |   |
| City, State Zip [REDACTED]                          |                                     |                           |   |
| County Travis                                       | Work Telephone [REDACTED]           | Home Telephone [REDACTED] |   |
| Cellular [REDACTED]                                 | Preferred E-mail Address [REDACTED] |                           |   |
| Secondary E-Mail Address (if applicable) [REDACTED] |                                     |                           |   |
|   |                                     |                           | State Senator<br>Dawn Buckingham (current) Eckhart<br>Chenre                        |
|   |                                     |                           | State Representative<br>Vikki Goodwin   |

**3. State Board(s), Commission(s), Task Force(s) or Areas of Interest to You:**

The list of all entities to which the Governor makes appointments and areas of interest may be found at: <https://gov.texas.gov/organization/appointments/positions>. If you are applying for a judicial or district attorney appointment, please list the position below.

|  |  |
|--|--|
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

**4. Employment Information**

|  |                                  |                                |
|--|----------------------------------|--------------------------------|
| Employer<br>Stephanie Muth Consulting LLC  | Employer's Address<br>[REDACTED] | Present Job Title<br>Principal |
|  |                                  | Profession<br>Consultant       |
| Present Job Description<br>Serve as a consultant and lobbyist addressing health and human services government programs including Medicaid and eligibility. In this capacity I also serve as a Senior Fellow for the Meadows Mental Health Policy Institute |                                  |                                |

Name Stephanie Muth

### 5. Education/Training

| Type of School | Name and Location of School                               | Year Graduated | Degree and Field of Study |
|----------------|---|----------------|---------------------------|
| High School    | Gainesville High School, Gainesville, FL                  | 1986           | High School Diploma       |
| Undergraduate  | University of Florida, Gainesville, FL                    | 1990           | BA in Political Science   |
| Graduate       | LBJ School of Public Affairs, University of Texas, Austin | 1993           | MPA                       |
| Other          |   |                |                           |

### 6. Employment History

| Employer                        | Position                      | Dates          | Location      |
|---------------------------------|-------------------------------|----------------|---------------|
| Stephanie Muth Consulting LLC   | Principal                     | 6/20 - present | Austin, Texas |
| Texas Health and Human Services | State Medicaid Director       | 11/17 - 5/20   | Austin, Texas |
| Texas Health and Human Services | Deputy Executive Commissioner | 6/16 - 11/17   | Austin, Texas |
| Texas Health and Human Services | Deputy Executive Commissioner | 11/11 - 6/16   | Austin, Texas |

### 7. References

| Name               | Employer       | City           | Telephone    | Relationship     |
|--------------------|----------------|----------------|--------------|------------------|
| [Redacted]         | self           | Austin, TX     | 512-695-5023 | [Redacted]       |
| Cecile Young       | State of Texas | Austin, TX     | 512-695-5023 | former boss      |
| Kelly Garcia       | State of Iowa  | Des Moines, IA | 512-587-4780 | former colleague |
| Stephanie Stephens | State of Texas | Austin, TX     | 512-468-1148 | former colleague |
| Albert Hawkins     | self           | Austin TX      | 512-771-8554 | former boss      |

### 8. Professional Memberships (including any state bar memberships)

| Organization                                     | Title/Position         | Current/Former |
|--|------------------------|----------------|
| National Association of State Medicaid Directors | alumni member          | current        |
| Texas Association of Health Plans                | Professional Affiliate | current        |
|  |                        |                |
|  |                        |                |
|  |                        |                |

### 9. Volunteer Participation

| Organization            | Title/Position | Current/Former |
|-------------------------|----------------|----------------|
| Travis County CASA      | volunteer      | former         |
| Junior League of Austin | volunteer      | former         |
|                         |                |                |
|                         |                |                |
|                         |                |                |

### 10. Military Service

Are you or have you ever been a member of the Armed Forces of the United States:  Yes  No

| Branch | Dates of Service | Type of Discharge |
|--------|------------------|-------------------|
|        |                  |                   |
|        |                  |                   |

Name Stephanie Muth

**11. Social Media Information**

Do you use, or have you ever used, any of the following? If "yes," provide additional information.

|           |   |   |
|-----------|---|---|
| Facebook  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | Username Stephanie Muth                   |
| Twitter   | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | Handle @texasgatorgirl                    |
| Instagram | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | Username stephanieinatx, snarkbystephanie |
| LinkedIn  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | Profile Stephanie Muth                    |

**13. Miscellaneous Information**

Note: "Material interest" is defined as (a) serving on the governing board of directors or (b) a ten (10) percent or greater ownership. This does not apply to any mutual funds in which you do not exercise authority in investment decisions.

Have you filed federal income tax returns for the past five (5) years? If no, give details.  Yes  No

Are you, your spouse, or any company in which you have a material interest currently delinquent in any local, state or federal taxes? If yes, give details.  Yes  No

Have you ever defaulted on a personal, business or student loan? If yes, give details.  Yes  No

| Type of Loan | Date | Details |
|--------------|------|---------|
|              |      |         |

Have you, your spouse, or any company in which you have a material interest or of which you have been an officer or principal been involved in any bankruptcy proceeding? If yes, give details including dates.  Yes  No

Do you currently serve, or have you ever served, on any local, state or federal government board, commission or committee or in any elected or appointed office?  Yes  No

| Entity | Position | Dates | Compensated (Y/N) | Reimbursed (Y/N) |
|--------|----------|-------|-------------------|------------------|
|        |          |       |                   |                  |
|        |          |       |                   |                  |
|        |          |       |                   |                  |

Name Stephanie Muth

### 13. Miscellaneous Information (Continued)

Do you or your spouse have any material interest in, or are either of you employed by, any company that does business with or receives funds from the State of Texas?  Yes  No

If yes, give full name and details:

| Name of Company | Details |
|-----------------|---------|
|                 |         |
|                 |         |

Have you or your spouse ever been registered as a lobbyist or received compensation to represent someone before a local, state, or federal government?  Yes  No

| Self or Spouse | Entity Represented   | Entity Lobbied           | Dates          |
|----------------|--|--------------------------|----------------|
| self           | Feeding Texas  | Texas Legislature & HHSC | 2020 - present |
| self           | Meadows Mental Health Policy Institute<br>see additional on attached | Texas Legislature & HHSC | 2020 - present |

Have you, your spouse, or any company in which you or your spouse have a material interest been party to litigation? If yes, give details.  Yes  No

In the last five years, have you, or any company in which you have a material interest, been licensed by a Texas state agency? If yes, give details.  Yes  No

| Agency | Type of License | License # | Expiration |
|--------|-----------------|-----------|------------|
|        |                 |           |            |
|        |                 |           |            |
|        |                 |           |            |
|        |                 |           |            |

Have you ever been delinquent in child support payments? If yes, give details.  Yes  No

Not Applicable

Name Stephanie Muth

### 13. Miscellaneous Information (Continued)

To the best of your knowledge, has any federal, state or local law enforcement or regulatory agency (on behalf of itself or any other person or entity) filed or investigated any grievance or complaint against you, your spouse, or an entity in which you have a material interest? If yes, give details and disposition (investigated, dismissed, reprimanded)  Yes  No

| Agency | Date | Details and Disposition |
|--------|------|-------------------------|
|        |      |                         |
|        |      |                         |

To the best of your knowledge, have you, your spouse, or any company in which you have a material interest been investigated, reprimanded, fined or suspended from doing business with any state or federal agency? If yes, give details and disposition (investigated, reprimanded, fined, suspended)  Yes  No

| Agency | Date | Details and Disposition |
|--------|------|-------------------------|
|        |      |                         |
|        |      |                         |

Have you ever been convicted in a criminal proceeding (excluding traffic violations), placed on probation, required to perform community service, or had a criminal proceeding disposed of by pre-trial diversion, deferred prosecution, deferred adjudication, or some similar proceeding?  Yes  No

If yes, list the charge, the date of the offense, the city and/or county and state in which it allegedly occurred, and the disposition thereof.

|  |
|--|
|  |
|--|

Lobby Information continued

| Self or spouse | Entity Represented                 | Entity Lobbied           | Dates          |
|----------------|------------------------------------|--------------------------|----------------|
| Self           | Episcopal Health Foundation        | Texas Legislature        | 6/22 - current |
| Self           | MGA Homecare                       | Texas Legislature        | 2021 - current |
| Self           | BlueSprig                          | Texas Legislature / HHSC | 2020-2021      |
| Self           | Texas Council of Community Centers | Texas Legislature / HHSC | 2021 – current |



RECEIVED  
NOV 26 2022  
Appointments

#### 14. Certification

|  |                                   |
|--|-----------------------------------|
| Full Legal Name <b>Stephanie Barbara Muth</b>  |                                   |
| Date of Birth  | Driver License or DPS ID#         |
| Are you a U.S. Citizen? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No  | Place of Birth <b>Danvers, MA</b> |
| Date of naturalization (if not a citizen upon birth)   |                                   |
| Ethnicity: (optional; check all that apply) <input checked="" type="checkbox"/> White <input type="checkbox"/> African American <input type="checkbox"/> Native American   |                                   |
| <input type="checkbox"/> Hispanic <input type="checkbox"/> Asian American <input type="checkbox"/> Native Hawaiian or Other Pacific Islander <input type="checkbox"/> Two or More Races <input type="checkbox"/> Other |                                   |

#### Notes:

- Appointment to a Board or Commission may require the annual filing of a Personal Financial Statement (PFS) Form with the Texas Ethics Commission.
- A resume must be attached in order for this application to be considered complete.
- All current and former attorneys must also complete the State Bar and Judicial Conduct Release Form.
- Judicial and district attorney candidates must also complete the Judicial Questionnaire and the State Bar and Judicial Conduct Release Form.
- Any information provided on the application or attached may be subject to the Texas Public Information Act. This means that an individual requesting copies of the information in your file may be provided access to that information.

### CERTIFICATION OF APPLICANT

I hereby certify that the foregoing and any attached statements are true, accurate and complete. I agree that any misstatement, misrepresentation, or omission of a fact may result in my disqualification for appointment. I assign and hereby give the Office of the Governor full authority to conduct background investigations pertinent to this application. I specifically authorize the Texas Department of Public Safety to conduct a background investigation and to disclose the results of that investigation to the Governor or his authorized representative.

Digitally signed by Stephanie Muth  
Date: 2022.11.26 15:27:59 -06'00'

Stephanie Muth  
Applicant's Signature

11/26/2022

Date

#### Submit by ONE of the following:

Appointments Staff (512) 475-2576 fax  
Office of the Governor  
PO Box 12428  
Austin, Texas 78711

ServingTexas@gov.texas.gov (with signed signature page)



**STEPHANIE B. MUTH****SUMMARY**

- Dedicated professional with nearly 25 years of broad experience in Texas State Government, including more than 15 years in executive level positions.
- Visionary leader who leverages technology to drive business innovation and business process improvements in Medicaid and Social Services programs.
- Strong foundation in program, project and change management.
- Effective and persuasive communicator of information to a variety of audiences.
- Additional skills include policy and data analysis, business relationship management, strategic planning, process and organizational development.

**PROFESSIONAL EXPERIENCE*****Stephanie Muth Consulting, LLC, Principal, 6/20 -present***

Provide strategic consulting services specializing in complex state and federal health and human services programs. Advise executives on navigating the evolving landscape at the state and federal level. Provide strategic consulting on business development, program design and implementation, communication, strategic partnerships and policy implementation.

***Texas Health and Human Services System*  
***State Medicaid Director 11/17-5/20*****

Oversaw complex health care delivery system that provides services to more than four million Texans with a biennial appropriation of more than \$60 billion. Developed and executed innovative strategies to improve quality and contain costs in Medicaid and CHIP. Implemented significant reforms to strengthen service delivery in managed care.

***Deputy Executive Commissioner, Transformation Division 6/16 - 11/17***

Conducted planning and oversight for strategic improvements that resulted in a more efficient and effective health and human services system. Responsible for the reorganization of nearly 30,000 staff and hundreds of programs. Recruited to oversee a large-scale reorganization of Texas health and human services system, a mission critical project that was significantly behind schedule. In three months, created and executed project and change management plans that led to the successful transition of over 4,000 staff and more than 200 programs.

***Deputy Executive Commissioner, Office of Social Services 11/11 - 6/16***

Led an organization of 9,000 employees who deliver public assistance and community-based services throughout Texas. Oversaw eligibility policy and business operations. Successfully implemented Medicaid and CHIP eligibility changes which significantly impacted policy, business processes and technology. Drove the modernization of eligibility business practices. Increased online applications from less than 20 percent of all applications to nearly 70 percent. Oversaw the design and deployment of a mobile application to speed application processing and reduce costs. Between 2011 and 2014 reduced the cost per case by 14% avoiding \$80 million in expenditures.

***Chief of Staff, Texas Health and Human Services Commission (HHSC) 10/10 - 11/11***

Facilitated management of day-to-day operations and provided direction and oversight regarding the operations of health and human services system. HHSC provides direct services including Medicaid and CHIP and integrated eligibility services and provides oversight of the

system of five health and human service (HHS) agencies and 55,000 employees. Communicated with key stakeholders including legislators, senior staff from the executive branch, and advocacy organizations about a variety of issues. Provided oversight and direction on agency critical projects. Directly supervised government relations, stakeholder relations and the Office of the Ombudsman. Advised the Executive Commissioner on key issues.

***Associate Commissioner for Consumer and External Affairs, 12/04 – 10/10***

Provided leadership and direction for government and stakeholder relations at HHSC, a large state agency. Coordinated with agency executive management to ensure the needs of state leadership, legislative offices, advocates and general public were met. Strategically communicated information regarding critical agency issues to legislative and leadership offices and agency stakeholders. Assumed responsibility for overseeing ombudsman's office for consumer complaints in 2009.

***Special Projects, 7/04-11/04***

Developed informational materials and led agency workgroups related to the consolidation of health and human services. Presented recommendations related to reorganization to agency executive management. Completed special projects as assigned by the Director of the Project Management Office and the Executive Deputy Commissioner of Social Services.

***Government Relations Specialist, Family and Protective Services, 2/04 –6/04***

Represented the Department of Family and Protective Services, a large state agency of 9,000 employees with offices of elected officials. Strategically communicated key agency issues. Served as a point of contact for external agency stakeholders and advocacy organizations.

***Department of Human Services,***

Represented the Texas Department of Human Services, a large state agency of 15,000 employees with offices of elected officials. Strategically communicated key agency issues. Monitored and coordinated the agency's legislative activities. Provided direction to policy staff in the development of agency rules and implementation of legislation.

**Texas House of Representatives**

***Chief Committee Clerk, Pensions and Investments Committee and Select Committee on Teacher Health Insurance 12/99 - 11/00***

***Legislative Director, State Representative District 46 10/96 -12/98***

Managed committee operations and legislative office activities including legislative hearings, providing research on policy issues, and drafting of committee reports. Represented the elected official at various engagements, community meetings and legislative forums. Facilitated communication with House members, House and Senate staff, advocacy organizations and state agencies on issues before the committee. Coordinated communication with diverse interest groups in an attempt to reach consensus on a variety of legislative activities and policy concerns.

**EDUCATION**

**Master of Public Affairs**, The University of Texas at Austin, Lyndon B. Johnson School of Public Affairs, May 1993

**Bachelor of Arts**, The University of Florida, Gainesville, Florida, Political Science, May 1990

**PUBLICATIONS AND PRESENTATIONS**

"Pathways from Innovation to Transformation", Policy and Practice, June 2015

Interim Legislative Study, House Committee on Pensions and Investments and Select Committee on Teacher Health Insurance, 2000

Interim Legislative Study, House Committee on Business and Industry, Subcommittee on Telemarketing, 1998

**PROFESSIONAL AWARDS**

Best of Texas 2016, Best Mobile Project

Best of Texas 2015, Best Application Serving the Public

Innovations in Service Delivery, IT Solutions Management for Human Services, 2015

Outstanding Woman in Texas State Government, honoree 2014 and 2015

**PROFESSIONAL DEVELOPMENT**

Medicaid Leadership Institute, 2018-2019

Executive Leadership Group, 2016 Health and Human Services Summit

American Public Human Services Association, Leadership Council, 2015 - present PROSCI

Certified Change Practitioner, 2016

Governor's Executive Development Program, 2005

Certified Management Professional, 2003

Junior League of Austin, Sustaining Member, 2009 - 2012.

## Jill Patterson

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**From:** ServingTexas  
**Sent:** Monday, November 28, 2022 7:04 AM  
**To:** Stephanie Muth  
**Subject:** RE: Muth application, addendum, photo and resume

We have received your application. It is always reassuring to know there are qualified and dedicated people willing to participate in state government.

Please be assured your application will be given serious consideration. We will contact you if we need additional or updated information during the appointment process. Please notify the Appointments Office of significant changes in your resume, changes to answers in your application, or if your contact information changes.

You may contact our office for detailed information on appointments or refer to the governor's website, [www.gov.texas.gov/appointments](http://www.gov.texas.gov/appointments).

Thank you for your interest in serving Texas.

Sincerely,  
Governor's Appointments Office  
P.O. Box 12428  
Austin, TX 78711  
Ph: (512) 463-1828 | Fax: (512) 475-2576

**From:** Stephanie Muth [REDACTED]  
**Sent:** Saturday, November 26, 2022 4:11 PM  
**To:** ServingTexas <servingtexas@gov.texas.gov>  
**Subject:** Muth application, addendum, photo and resume

[EXTERNAL SENDER] - Do not click on links or open attachments in unexpected messages.

Good afternoon:

Attached is my appointments application. I attached one copy with an original signature that is a scanned copy, but I also included the copy without the original signature because there were some formatting issues with the pdf where some fields were cut off. You can see them on the unscanned document. I've also attached an addendum on lobby registrations, my resume and photo.



**GOVERNOR GREG ABBOTT** RECEIVED  
**OFFICE OF THE GOVERNOR**  
**APPOINTMENT APPLICATION**

*Ruf*

NOV 26 2022  
 Appointments

**1. Personal Information**

**2. Photograph**

|   |                                     |                           |   |
|---|-------------------------------------|---------------------------|---|
| Full Legal Name Stephanie Barbara Muth              |                                     |                           | (Photo may be attached as a separate attachment/document) |
| Preferred Name Stephanie                            |                                     |                           |   |
| Spouse's Name [REDACTED]                            |                                     |                           |   |
| Physical Home Address [REDACTED]                    |                                     |                           |   |
| City, State Zip [REDACTED]                          |                                     |                           |   |
| Mailing Address [REDACTED]                          |                                     |                           |   |
| City, State Zip [REDACTED]                          |                                     |                           |   |
| County Travis                                       | Work Telephone [REDACTED]           | Home Telephone [REDACTED] |   |
| Cellular [REDACTED]                                 | Preferred E-mail Address [REDACTED] |                           |   |
| Secondary E-Mail Address (if applicable) [REDACTED] |                                     |                           |   |
|   |                                     |                           | State Senator Dawn Buckingham <i>(Current) Eckhardt</i>   |
|   |                                     |                           | State Representative Vikki Goodwin <i>(Future)</i>        |

**3. State Board(s), Commission(s), Task Force(s) or Areas of Interest to You:**  
 The list of all entities to which the Governor makes appointments and areas of interest may be found at: <https://gov.texas.gov/organization/appointments/positions>. If you are applying for a judicial or district attorney appointment, please list the position below.

|  |  |
|--|--|
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

**4. Employment Information**

|  |                                  |                                |
|--|----------------------------------|--------------------------------|
| Employer<br>Stephanie Muth Consulting LLC  | Employer's Address<br>[REDACTED] | Present Job Title<br>Principal |
|  |                                  | Profession<br>Consultant       |
| Present Job Description<br>Serve as a consultant and lobbyist addressing health and human services government programs including Medicaid and eligibility. In this capacity I also serve as a Senior Fellow for the Meadows Mental Health Policy Institute |                                  |                                |

Name Stephanie Muth

### 5. Education/Training

| Type of School | Name and Location of School                               | Year Graduated | Degree and Field of Study |
|----------------|---|----------------|---------------------------|
| High School    | Gainesville High School, Gainesville, FL                  | 1986           | High School Diploma       |
| Undergraduate  | University of Florida, Gainesville, FL                    | 1990           | BA in Political Science   |
| Graduate       | LBJ School of Public Affairs, University of Texas, Austin | 1993           | MPA                       |
| Other          |   |                |                           |

### 6. Employment History

| Employer                        | Position                      | Dates          | Location      |
|---------------------------------|-------------------------------|----------------|---------------|
| Stephanie Muth Consulting LLC   | Principal                     | 6/20 - present | Austin, Texas |
| Texas Health and Human Services | State Medicaid Director       | 11/17 - 5/20   | Austin, Texas |
| Texas Health and Human Services | Deputy Executive Commissioner | 6/16 - 11/17   | Austin, Texas |
| Texas Health and Human Services | Deputy Executive Commissioner | 11/11 - 6/16   | Austin, Texas |

### 7. References

| Name               | Employer       | City           | Telephone    | Relationship     |
|--------------------|----------------|----------------|--------------|------------------|
| [Redacted]         | self           | Austin, TX     | 512-695-5023 | [Redacted]       |
| Cecile Young       | State of Texas | Austin, TX     | 512-695-5023 | former boss      |
| Kelly Garcia       | State of Iowa  | Des Moines, IA | 512-587-4780 | former colleague |
| Stephanie Stephens | State of Texas | Austin, TX     | 512-468-1148 | former colleague |
| Albert Hawkins     | self           | Austin TX      | 512-771-8554 | former boss      |

### 8. Professional Memberships (including any state bar memberships)

| Organization                                     | Title/Position         | Current/Former |
|--|------------------------|----------------|
| National Association of State Medicaid Directors | alumni member          | current        |
| Texas Association of Health Plans                | Professional Affiliate | current        |
|  |                        |                |
|  |                        |                |
|  |                        |                |

### 9. Volunteer Participation

| Organization            | Title/Position | Current/Former |
|-------------------------|----------------|----------------|
| Travis County CASA      | volunteer      | former         |
| Junior League of Austin | volunteer      | former         |
|                         |                |                |
|                         |                |                |
|                         |                |                |

### 10. Military Service

| Are you or have you ever been a member of the Armed Forces of the United States: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |                  |                   |
|--|------------------|-------------------|
| Branch   | Dates of Service | Type of Discharge |
|  |                  |                   |
|  |                  |                   |

Name Stephanie Muth

### 11. Social Media Information

Do you use, or have you ever used, any of the following? If "yes," provide additional information.

|           |   |   |
|-----------|---|---|
| Facebook  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | Username Stephanie Muth                   |
| Twitter   | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | Handle @texasgatorgirl                    |
| Instagram | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | Username stephanieinatx, snarkbystephanie |
| LinkedIn  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | Profile Stephanie Muth                    |

### 13. Miscellaneous Information

Note: "Material interest" is defined as (a) serving on the governing board of directors or (b) a ten (10) percent or greater ownership. This does not apply to any mutual funds in which you do not exercise authority in investment decisions.

Have you filed federal income tax returns for the past five (5) years? If no, give details.  Yes  No

Are you, your spouse, or any company in which you have a material interest currently delinquent in any local, state or federal taxes? If yes, give details.  Yes  No

Have you ever defaulted on a personal, business or student loan? If yes, give details.  Yes  No

| Type of Loan | Date | Details |
|--------------|------|---------|
|--------------|------|---------|

Have you, your spouse, or any company in which you have a material interest or of which you have been an officer or principal been involved in any bankruptcy proceeding? If yes, give details including dates.  Yes  No

Do you currently serve, or have you ever served, on any local, state or federal government board, commission or committee or in any elected or appointed office?  Yes  No

| Entity | Position | Dates | Compensated (Y/N) | Reimbursed (Y/N) |
|--------|----------|-------|-------------------|------------------|
|        |          |       |                   |                  |
|        |          |       |                   |                  |
|        |          |       |                   |                  |

Name Stephanie Muth

13. Miscellaneous Information (Continued)

Do you or your spouse have any material interest in, or are either of you employed by, any company that does business with or receives funds from the State of Texas?  
If yes, give full name and details:

Yes  No

| Name of Company | Details |
|-----------------|---------|
|                 |         |
|                 |         |

Have you or your spouse ever been registered as a lobbyist or received compensation to represent someone before a local, state, or federal government?

Yes  No

| Self or Spouse | Entity Represented   | Entity Lobbied           | Dates          |
|----------------|--|--------------------------|----------------|
| self           | Feeding Texas  | Texas Legislature & HHSC | 2020 - present |
| self           | Meadows Mental Health Policy Institute<br>see additional on attached | Texas Legislature & HHSC | 2020 - present |

Have you, your spouse, or any company in which you or your spouse have a material interest been party to litigation? If yes, give details.

Yes  No

In the last five years, have you, or any company in which you have a material interest, been licensed by a Texas state agency? If yes, give details.

Yes  No

| Agency | Type of License | License # | Expiration |
|--------|-----------------|-----------|------------|
|        |                 |           |            |
|        |                 |           |            |
|        |                 |           |            |

Have you ever been delinquent in child support payments? If yes, give details.

Yes  No

Not  
Applicable



Name Stephanie Muth

13. Miscellaneous Information (Continued)

| To the best of your knowledge, has any federal, state or local law enforcement or regulatory agency (on behalf of itself or any other person or entity) filed or investigated any grievance or complaint against you, your spouse, or an entity in which you have a material interest? If yes, give details and disposition (investigated, dismissed, reprimanded) |      | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |
|--|------|---|
| Agency   | Date | Details and Disposition   |
|  |      |   |
|  |      |   |

| To the best of your knowledge, have you, your spouse, or any company in which you have a material interest been investigated, reprimanded, fined or suspended from doing business with any state or federal agency? If yes, give details and disposition (investigated, reprimanded, fined, suspended) |      | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |
|--|------|---|
| Agency   | Date | Details and Disposition   |
|  |      |   |
|  |      |   |

|   |   |
|---|---|
| Have you ever been convicted in a criminal proceeding (excluding traffic violations), placed on probation, required to perform community service, or had a criminal proceeding disposed of by pre-trial diversion, deferred prosecution, deferred adjudication, or some similar proceeding? | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |
| If yes, list the charge, the date of the offense, the city and/or county and state in which it allegedly occurred, and the disposition thereof.   |   |
|   |   |

#### 14. Certification

|  |   |   |  |
|--|---|---|--|
| Full Legal Name  |   | Stephanie Barbara Muth                    |  |
| Date of Birth  |   | Driver License or DPS ID#                 |  |
| Are you a U.S. Citizen?  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | Place of Birth                            | Danvers, MA  |
| Date of naturalization (if not a citizen upon birth)               |   |   |  |
| Ethnicity: (optional; check all that apply)                        |   |   |  |
| <input type="checkbox"/> Hispanic                                  | <input type="checkbox"/> Asian American                             | <input checked="" type="checkbox"/> White | <input type="checkbox"/> African American <input type="checkbox"/> Native American |
| <input type="checkbox"/> Native Hawaiian or Other Pacific Islander | <input type="checkbox"/> Two or More Races                          | <input type="checkbox"/> Other            |  |

#### Notes:

- Appointment to a Board or Commission may require the annual filing of a Personal Financial Statement (PFS) Form with the Texas Ethics Commission.
- A resume must be attached in order for this application to be considered complete.
- All current and former attorneys must also complete the State Bar and Judicial Conduct Release Form.
- Judicial and district attorney candidates must also complete the Judicial Questionnaire and the State Bar and Judicial Conduct Release Form.
- Any information provided on the application or attached may be subject to the Texas Public Information Act. This means that an individual requesting copies of the information in your file may be provided access to that information.

#### CERTIFICATION OF APPLICANT

I hereby certify that the foregoing and any attached statements are true, accurate and complete. I agree that any misstatement, misrepresentation, or omission of a fact may result in my disqualification for appointment. I assign and hereby give the Office of the Governor full authority to conduct background investigations pertinent to this application. I specifically authorize the Texas Department of Public Safety to conduct a background investigation and to disclose the results of that investigation to the Governor or his authorized representative.

  
Applicant's Signature

11/26/2022

Date

#### Submit by ONE of the following:

Appointments Staff (512) 475-2576 fax  
Office of the Governor  
PO Box 12428  
Austin, Texas 78711

ServingTexas@gov.texas.gov (with signed signature page)

Revised 6/19